

# LBCC Bond Program Master Schedule

Status as of August 1, 2021

Activity Name	At Completion Duration	Start	Finish	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038
				Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
<b>Long Beach Community College Bond Program Schedule - August 1, 2021</b>																					
<b>Liberal Arts Campus</b>																					
<b>Building J - Auditorium</b>																					
Design Swing Space for Building J	516	01-Oct-15 A	28-Feb-17 A																		
Design Building J	145	01-Nov-15 A	24-Mar-16 A																		
DSA Building J	398	03-Sep-16 A	06-Oct-17 A																		
Bid / Award Building J	89	07-Oct-17 A	04-Jan-18 A																		
Construction Building J (Spring 2018 - Summer 2020)	914	12-Jan-18 A	14-Jul-20 A																		
FF&E / Move Management from Building J from Public Theater & Building FF	568	24-Nov-19 A	14-Jun-21 A																		
Expected Substantial Completion Building J	0		14-Jul-20 A																		
Ready to Hold Classes Building J (Spring 2021)	0		03-Dec-20 A																		
<b>Kinesiology Labs &amp; Aquatics Center</b>																					
Pre-Design Kinesiology Labs & Aquatic Center	271	01-Sep-16 A	30-May-17 A																		
Design Kinesiology Labs & Aquatic Center	615	01-Jun-17 A	06-Feb-19 A																		
DSA Kinesiology Labs & Aquatic Center	241	29-Jan-19 A	26-Sep-19 A																		
Bid / Award Kinesiology Labs & Aquatic Center	138	19-Sep-19 A	03-Feb-20 A																		
NTP Kinesiology Labs & Aquatic Center	0	10-Feb-20 A																			
Phase 1 Aquatic Complex & North Fields	568	10-Feb-20 A	30-Aug-21																		
Phase 2 Softball Complex	568	10-Feb-20 A	30-Aug-21																		
FF&E / Move Management Kinesiology Labs & Aquatic Center	258	25-Apr-21 A	08-Jan-22																		
Phase 3 Parking Lot etc.	156	27-Apr-21 A	29-Sep-21																		
Ready to Hold Classes Kinesiology Labs & Aquatic Center (Spring 2022)	0		08-Jan-22																		
<b>Building X - Central Plant Expansion</b>																					
Design	413	23-Jan-18 A	12-Mar-19 A																		
DSA LAC Central Plant	146	13-Apr-19 A	06-Sep-19 A																		
Bid / Award LAC Central Plant	107	19-Aug-19 A	03-Dec-19 A																		
Construction LAC Central Plant Phase 1	130	09-Dec-19 A	16-Apr-20 A																		
Construction LAC Central Plant Phase 2	130	09-Dec-19 A	16-Apr-20 A																		
Expected Substantial Completion Phase 1	0		12-Jan-21 A																		
Expected Substantial Completion Phase 2	0		12-Jan-21 A																		
<b>LAC Site Barrier Removal</b>																					
Design Campus Improvements	924	12-Sep-17 A	23-Mar-20 A																		
DSA Review LAC Site Barrier Removal	166	24-Mar-20 A	05-Sep-20 A																		
Bid / Award LAC Site Barrier Removal	156	06-Sep-20 A	08-Feb-21 A																		
Construction LAC Site Barrier Removal	288	16-Feb-21 A	30-Nov-21																		
Expected Substantial Completion	0		30-Nov-21																		
<b>LAC Building Barrier Removal</b>																					
Design Campus Improvements	952	12-Sep-17 A	20-Apr-20 A																		
DSA Review LAC Building Barrier Removal	155	12-Jun-20 A	13-Nov-20 A																		
DSA Addendum Approval	150	31-Jul-21 A	27-Dec-21																		
Bid / Award LAC Building Barrier Removal	130	28-Dec-21 A	06-May-22																		
Construction LAC Building Barrier Removal	518	14-May-22	13-Oct-23																		
Expected Substantial Completion	0		13-Oct-23																		
<b>Building M - Liberal Arts</b>																					
Pre-Design Building M	329	01-Aug-17 A	26-Jun-18 A																		
Award DBE Building M	120	27-Jun-18 A	25-Oct-18 A																		

Expected Substantial Completion Building J

Ready to Hold Classes Building J (Spring 2021)

Kinesiology Labs & Aquatic Center

Phase 1 Aquatic Complex & North Fields

Phase 2 Softball Complex

FF&E / Move Management Kinesiology Labs & Aquatic Center

Phase 3 Parking Lot etc.

Ready to Hold Classes Kinesiology Labs & Aquatic Center (Spring 2022)

Expected Substantial Completion Phase 1

Expected Substantial Completion Phase 2

Construction LAC Site Barrier Removal

Expected Substantial Completion

DSA Addendum Approval

Bid / Award LAC Building Barrier Removal

Construction LAC Building Barrier Removal

Expected Substantial Completion

■ PRE    ■ Bid / Award    ■ CONST    ■ Actual  
■ DESIGN    ■ DSA    ■ FF&E    ◆ Milestone



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Status as of August 1, 2021

Activity Name	At Completion Duration	Start	Finish	Timeline																																			
				2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038																		
Expected Substantial Completion	0		11-Mar-25	◆ Expected Substantial Completion																																			
Ready to Hold Classes Building E (Fall 2025)	0		24-Jun-25	◆ Ready to Hold Classes Building E (Fall 2025)																																			
<b>Building S - Stadium</b>																																							
Feasibility Study Building S	180	01-Jun-21 A	27-Nov-21	■ Feasibility Study Building S																																			
Town Hall Meetings Building S	90	28-Nov-21	25-Feb-22	■ Town Hall Meetings Building S																																			
Supplemental EIR Building S	365	26-Feb-22	25-Feb-23	■ Supplemental EIR Building S																																			
Design Building S	560	26-Feb-22	08-Sep-23	■ Design Building S																																			
Design Swing Space for Building S	180	28-Nov-22	26-May-23	■ Design Swing Space for Building S																																			
DSA Review Swing Space for Building S	180	27-May-23	22-Nov-23	■ DSA Review Swing Space for Building S																																			
DSA Review Building S	320	09-Sep-23	24-Jul-24	■ DSA Review Building S																																			
Bid/Award Swing Space for Building S	90	23-Nov-23	20-Feb-24	■ Bid/Award Swing Space for Building S																																			
Construction Swing Space for Building S	270	21-Feb-24	16-Nov-24	■ Construction Swing Space for Building S																																			
Bid / Award Building S	150	25-Jul-24	21-Dec-24	■ Bid / Award Building S																																			
Expected Substantial Completion Swing Space Building for S	0		16-Nov-24	◆ Expected Substantial Completion Swing Space Building for S																																			
Move Into Swing Space Building TBD from Building S	50	16-Dec-24*	03-Feb-25	■ Move Into Swing Space Building TBD from Building S																																			
NTP Construction Building S	0	22-Feb-25		◆ NTP Construction Building S																																			
Construction Building S	700	22-Feb-25	22-Jan-27	■ Construction Building S																																			
Expected Substantial Completion Building S	0		22-Jan-27	◆ Expected Substantial Completion Building S																																			
Punchlist Building S	30	23-Jan-27	21-Feb-27	■ Punchlist Building S																																			
FF&E / Move Management Building from Building TBD to Building S	200	23-Jan-27	10-Aug-27	■ FF&E / Move Management Building from Building TBD to Building S																																			
Ready to Hold Classes Building S (Fall 2027)	0		10-Aug-27	◆ Ready to Hold Classes Building S (Fall 2027)																																			
<b>Building O2 - Economic &amp; Workforce Development/Foundation</b>																																							
Pre-Design Building O2	180	14-Apr-25*	10-Oct-25	■ Pre-Design Building O2																																			
Design Building O2	280	11-Oct-25	17-Jul-26	■ Design Building O2																																			
DSA Review Building O2	280	18-Jul-26	23-Apr-27	■ DSA Review Building O2																																			
Construction Swing Space Building O2	40	24-Apr-27	02-Jun-27	■ Construction Swing Space Building O2																																			
Bid / Award Building O2	90	24-Apr-27	22-Jul-27	■ Bid / Award Building O2																																			
Expected Substantial Completion Swing Space Building O2	0		02-Jun-27	◆ Expected Substantial Completion Swing Space Building O2																																			
Move Into Swing Space Building B for Building O2	20	23-Jun-27	12-Jul-27	■ Move Into Swing Space Building B for Building O2																																			
NTP Construction Building O2	0	28-Jul-27		◆ NTP Construction Building O2																																			
Construction Building O2	520	28-Jul-27	28-Dec-28	■ Construction Building O2																																			
FF&E / Move Management from Building B to Building O2	209	09-Dec-28	05-Jul-29	■ FF&E / Move Management from Building B to Building O2																																			
Expected Substantial Completion Building O2	0		28-Dec-28	◆ Expected Substantial Completion Building O2																																			
<b>Building K - Art</b>																																							
Pre-Design Building K	210	06-Aug-27*	02-Mar-28	■ Pre-Design Building K																																			
Design Building K	224	03-Mar-28	12-Oct-28	■ Design Building K																																			
DSA Review Building K	280	13-Oct-28	19-Jul-29	■ DSA Review Building K																																			
Bid / Award Building K	90	20-Jul-29	17-Oct-29	■ Bid / Award Building K																																			
Move Into Swing Space Building B for Building K	10	19-Dec-29	28-Dec-29	■ Move Into Swing Space Building B for Building K																																			
NTP Construction Building K	0	29-Dec-29		◆ NTP Construction Building K																																			
Construction Building K	390	29-Dec-29	22-Jan-31	■ Construction Building K																																			
FF&E / Move Management Building K from Building B	251	25-Oct-30	02-Jul-31	■ FF&E / Move Management Building K from Building B																																			
Expected Substantial Completion Building K	0		22-Jan-31	◆ Expected Substantial Completion Building K																																			
Ready to Hold Classes Building K	0		02-Jul-31	◆ Ready to Hold Classes Building K																																			
<b>Building R - Primary Gymnasium</b>																																							
Pre-Design Building R	145	18-Feb-29*	12-Jul-29	■ Pre-Design Building R																																			

■ PRE    ■ Bid / Award    ■ CONST    ■ Actual  
■ DESIGN    ■ DSA    ■ FF&E    ◆ Milestone

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Activity Name	At Completion Duration	Start	Finish	Timeline																																		
				2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038																	
Design Building R	363	13-Jul-29	10-Jul-30																													Design Building R						
DSA Review Building R	280	11-Jul-30	16-Apr-31																													DSA Review Building R						
Bid / Award Building R	90	17-Apr-31	15-Jul-31																													Bid / Award Building R						
Move Into Swing Space Building Q & Aquatic	30	16-Jul-31	14-Aug-31																													Move Into Swing Space Building Q & Aquatic						
NTP Construction Building R	0	15-Aug-31																														NTP Construction Building R						
Construction Building R	730	15-Aug-31	13-Aug-33																													Construction Building R						
FF&E / Move Management Building R	180	15-Jul-33	10-Jan-34																													FF&E / Move Management Building R						
Expected Substantial Completion Building R	0		13-Aug-33																													Expected Substantial Completion Building R						
Ready to Hold Classes Building R	0		10-Jan-34																													Ready to Hold Classes Building R						
<b>Building Q - Secondary Gymnasium</b>																																						
Pre-Design Building Q	320	07-Jan-32*	21-Nov-32																													Pre-Design Building Q						
Design Building Q	246	22-Nov-32	25-Jul-33																													Design Building Q						
DSA Review Building Q	280	26-Jul-33	01-May-34																													DSA Review Building Q						
Bid / Award Building Q	90	02-May-34	30-Jul-34																													Bid / Award Building Q						
Move Into Swing Space Building R & Aquatic	30	01-Jun-34	30-Jun-34																													Move Into Swing Space Building R & Aquatic						
NTP Construction Building Q	0	05-Aug-34																														NTP Construction Building Q						
Construction Building Q	610	05-Aug-34	05-Apr-36																													Construction Building Q						
FF&E / Move Management Building Q	195	08-Dec-35	19-Jun-36																													FF&E / Move Management Building Q						
Expected Substantial Completion Building Q	0		05-Apr-36																													Expected Substantial Completion Building Q						
Ready to Hold Classes Building Q	0		19-Jun-36																													Ready to Hold Classes Building Q						
<b>Building B - Tech Studies</b>																																						
Pre-Design Building B	170	20-Mar-34*	05-Sep-34																													Pre-Design Building B						
Design Building B	276	06-Sep-34	08-Jun-35																													Design Building B						
DSA Review Building B	280	09-Jun-35	14-Mar-36																													DSA Review Building B						
Bid / Award Building B	90	15-Mar-36	12-Jun-36																													Bid / Award Building B						
NTP Construction Building B	0	13-Jun-36																														NTP Construction Building B						
Construction Building B	730	13-Jun-36	12-Jun-38																													Construction Building B						
Expected Substantial Completion Building B	0		12-Jun-38																													Expected Substantial Completion Building B						
<b>Building F - Demo Family/Consumer Education/New Courtyard</b>																																						
Design Building F	245	08-Jan-37*	09-Sep-37																													Design Building F						
DSA Review Building F	160	10-Sep-37	16-Feb-38																													DSA Review Building F						
Bid / Award Building F	55	17-Feb-38	12-Apr-38																													Bid / Award Building F						
Move Into Building B from Building F	60	13-Jul-38	10-Sep-38																													Move Into Building B from Building F						
Demo & Courtyard Building F	365	11-Sep-38	10-Sep-39																													Demo & Courtyard Building F						
<b>Building O1 - IITS/ Warehouse</b>																																						
Pre-Design Building O1	200	02-May-36*	17-Nov-36																													Pre-Design Building O1						
Design Building O1	244	18-Nov-36	19-Jul-37																													Design Building O1						
DSA Review Building O1	280	20-Jul-37	25-Apr-38																													DSA Review Building O1						
Bid / Award Building O1	90	26-Apr-38	24-Jul-38																													Bid / Award Building O1						
Move Into Swing Space Building O2	30	25-Jun-38	24-Jul-38																													Move Into Swing Space Building O2						
NTP Construction Building O1	0	30-Jul-38																														NTP Construction Building O1						
Construction Building O1	420	30-Jul-38	22-Sep-39																													Construction Building O1						
FF&E / Move Management Building O1 from Building O2	213	26-May-39	24-Dec-39																													FF&E / Move Management Building O1 from Building O2						
Expected Substantial Completion Building O1	0		22-Sep-39																													Expected Substantial Completion Building O1						
<b>Building CDC - Child Development Center</b>																																						
Pre-Design Building	49	01-Jun-38*	19-Jul-38																													Pre-Design Building						

PRE   
 Bid/Award   
 CONST   
 Actual  
 DESIGN   
 DSA   
 FF&E   
 Milestone

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Status as of August 1, 2021

Activity Name	At Completion Duration	Start	Finish	2021 2022 2023 2024 2025 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 2036 2037 2038																																		
				Q Q																																		
Design Building	154	20-Jul-38	20-Dec-38																																			
DSA Review Building	280	21-Dec-38	26-Sep-39																																			
Move Into Swing Space TBD from CDC	60	20-May-39	18-Jul-39																																			
Bid / Award Building	90	27-Sep-39	25-Dec-39																																			
NTP Construction Building	0	26-Dec-39																																				
Construction Building	290	26-Dec-39	10-Oct-40																																			
FF&E / Move Management	201	12-Jun-40	29-Dec-40																																			
Expected Substantial Completion Building	0		10-Sep-40																																			
<b>Pacific Coast Campus</b>																																						
<b>Building P2 - PCC Parking Structure</b>																																						
Design Parking Structure	224	16-Jul-18 A	25-Feb-19 A																																			
DSA Review Parking Structure	290	16-Jan-19 A	01-Nov-19 A																																			
NTP Construction Parking Structure	0	11-Oct-19 A																																				
Construction Parking Structure	381	11-Oct-19 A	26-Oct-20 A																																			
Expected Substantial Completion Parking Structure	0		26-Oct-20 A																																			
Closeout Parking Structure	91	01-Nov-20 A	30-Jan-21 A																																			
<b>Building MM - Construction Trades Ph 1</b>																																						
DSA Review Building MM Ph 1	385	10-Jan-19 A	30-Jan-20 A																																			
Approve Working Documents and Proceed to Bid Ph 1	128	01-Feb-20 A	08-Jun-20 A																																			
Approval to Award Construction Contract	123	09-May-20 A	08-Sep-20 A																																			
Construction Building MM Ph 1	420	01-Dec-20 A	24-Jan-22																																			
FF&E / Move Management Building MM for Building MM Ph 1	282	27-Sep-21	06-Jul-22																																			
Expected Substantial Completion Building MM Ph 1	0		24-Jan-22																																			
Ready to Hold Classes Building MM Ph 1 (Fall 2022)	0		06-Jul-22																																			
<b>EEM-2A - Energy and Portable Water Reductions - PCC (TBD)</b>																																						
Design EEM-2A	180	01-Apr-22*	27-Sep-22																																			
DSA EEM-2A	260	28-Sep-22	14-Jun-23																																			
Bid / Award EEM-2A	90	15-Jun-23	12-Sep-23																																			
Construction EEM-2A	365	13-Sep-23	11-Sep-24																																			
<b>Building MM - Construction Trades Ph 2</b>																																						
Design Building MM Ph 2	305	01-Oct-20 A	01-Aug-21																																			
DSA Review Building MM Ph 2	280	02-Aug-21	08-May-22																																			
Chancellor's Office Review DSA Permit & Bid	56	09-May-22	03-Jul-22																																			
Bid Process for Building Building MM Ph 2	91	04-Jul-22	02-Oct-22																																			
Chancellor's Office Review & Approve Award of Contract	28	03-Oct-22	30-Oct-22																																			
Construction Building MM Ph 2	600	31-Oct-22	21-Jun-24																																			
FF&E / Move Management Building MM to Building MM Ph 2	195	23-Apr-24	03-Nov-24																																			
Expected Substantial Completion Building MM Ph 2	0		21-Jun-24																																			
Ready to Hold Classes Building MM Ph 2 (Spring 2025)	0		27-Dec-24																																			
<b>Building OO - Humanities</b>																																						
Design Building Humanities	608	03-Oct-22*	01-Jun-24																																			
DSA Review Building Humanities	280	02-Jun-24	08-Mar-25																																			
Bid / Award Building Humanities	90	09-Mar-25	06-Jun-25																																			
NTP Construction Building Humanities	0		11-Jun-25																																			
Construction Building Humanities	770	12-Jun-25	21-Jul-27																																			
FF&E / Move Management Building Humanities from Building Humanities	265	13-Apr-27	02-Jan-28																																			

■ PRE     ■ Bid/Award     ■ CONST     ■ Actual  
■ DESIGN     ■ DSA     ■ FF&E     ◆ Milestone

■ Construction Building MM Ph 1  
■ FF&E / Move Management Building MM for Building MM Ph 1  
◆ Expected Substantial Completion Building MM Ph 1  
◆ Ready to Hold Classes Building MM Ph 1 (Fall 2022)  
■ Design EEM-2A  
■ DSA EEM-2A  
■ Bid / Award EEM-2A  
■ Construction EEM-2A  
■ Design Building MM Ph 2  
■ DSA Review Building MM Ph 2  
■ Chancellor's Office Review DSA Permit & Bid  
■ Bid Process for Building Building MM Ph 2  
■ Chancellor's Office Review & Approve Award of Contract  
■ Construction Building MM Ph 2  
■ FF&E / Move Management Building MM to Building MM Ph 2  
◆ Expected Substantial Completion Building MM Ph 2  
◆ Ready to Hold Classes Building MM Ph 2 (Spring 2025)  
■ Design Building Humanities  
■ DSA Review Building Humanities  
■ Bid / Award Building Humanities  
◆ NTP Construction Building Humanities  
■ Construction Building Humanities  
■ FF&E / Move Management Building Humanities from Building Humanities

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Activity Name	At Completion Duration	Start	Finish	Year																							
				2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038						
Expected Substantial Completion Building Humanities	0	21-Jul-27		◆ Expected Substantial Completion Building Humanities																							
Ready to Hold Classes Building Humanities (Spring 2028)	0	02-Jan-28		◆ Ready to Hold Classes Building Humanities (Spring 2028)																							
<b>Building FF - Demo Fine Arts &amp; Senior Center/Turnabout</b>																											
Design Building FF Demo & Turnabout	189	01-Sep-23	07-Mar-24	<div style="display: flex; flex-wrap: wrap;"> <div style="width: 50%;"> <span style="color: green;">■</span> Design Building FF Demo &amp; Turnabout  <span style="color: yellow;">■</span> DSA Review Building FF  <span style="color: blue;">■</span> Bid / Award Building FF Demo &amp; Turnabout  <span style="color: orange;">■</span> Construction Building FF Demo                 </div> <div style="width: 50%;"> <span style="color: green;">■</span> Pre-Design, Criteria Documents, RFP  <span style="color: blue;">■</span> Award Districtwide Solar  <span style="color: green;">■</span> Design Districtwide Solar  <span style="color: yellow;">■</span> DSA Districtwide Solar  <span style="color: black;">◆</span> NTP PCC Construction Solar  <span style="color: orange;">■</span> PCC Construction Solar  <span style="color: black;">◆</span> Expected Substantial Completion PCC Solar                 </div> </div>																							
DSA Review Building FF	280	08-Mar-24	12-Dec-24																								
Bid / Award Building FF Demo & Turnabout	86	13-Dec-24	08-Mar-25																								
Construction Building FF Demo	155	09-Mar-25	10-Aug-25																								
<b>PCC Walkways &amp; Wayfinding</b>																											
PCC Walkways and Wayfindings	8773	01-Jul-17 A	07-Jul-41	■																							
<b>District Wide</b>																											
<b>Joint Use Facility w/ LBUSD &amp; CSULB #12</b>																											
Joint Use w/ LBUSD & CSULB #12	1294	01-Aug-17 A	14-Feb-21 A	■																							
<b>Energy/Water Conservation Projects</b>																											
Energy Water Conservation Projects	9115	01-Jul-16 A	14-Jun-41	■																							
<b>Districtwide Solar Projects</b>																											
Pre-Design, Criteria Documents, RFP	1015	21-Mar-19 A	29-Dec-21	■																							
Award Districtwide Solar	40	30-Dec-21	07-Feb-22	■																							
Design Districtwide Solar	119	08-Feb-22	06-Jun-22	■																							
DSA Districtwide Solar	120	07-Jun-22	04-Oct-22	■																							
NTP PCC Construction Solar	0	05-Oct-22		◆																							
PCC Construction Solar	120	05-Oct-22	01-Feb-23	■																							
Expected Substantial Completion PCC Solar	0		01-Feb-23	◆																							
<b>SCE Charge Ready</b>																											
Design SCE Charge Ready	113	01-Apr-19 A	22-Jul-19 A	■																							
Permit and Easement SCE Charge Ready	147	23-Jul-19 A	17-Dec-19 A	■																							
PCC Construction Infrastructure SCE Charge Ready	70	16-Jan-20 A	25-Mar-20 A	■																							
LAC Construction SCE Infrastructure SCE Charge Ready	72	20-Jan-20 A	31-Mar-20 A	■																							
PCC Construction Install ChargePoint SCE Charge Ready	60	26-Mar-20 A	24-May-20 A	■																							
LAC Construction Install ChargePoint SCE Charge Ready	60	01-Apr-20 A	30-May-20 A	■																							
<b>Technology Refresh/Replacement</b>																											
Technology Refresh/Replacement	8923	01-Feb-17 A	07-Jul-41	■																							
<b>Enterprise Wide Computer System</b>																											
Enterprise Wide Computer System	8923	01-Feb-17 A	07-Jul-41	■																							
<b>Landscaping</b>																											
Landscaping	8923	01-Feb-17 A	07-Jul-41	■																							
<b>Infrastructure Projectss</b>																											
Infrastructure Projects	8923	01-Feb-17 A	07-Jul-41	■																							
<b>Minor Campus Improvements</b>																											
Minor Campus Improvements	8923	01-Feb-17 A	07-Jul-41	■																							
<b>Surface Parking Improvements</b>																											
Surface Parking Improvements	8923	01-Feb-17 A	07-Jul-41	■																							

■ PRE    ■ Bid /Award    ■ CONST    ■ Actual  
■ DESIGN    ■ DSA    ■ FF&E    ◆ Milestone